

DIGITISATION: ECONOMIC AND SOCIAL IMPACTS IN RURAL AREAS

# **DESIRA RDF Meeting - Scenario Planning**

**Dominic Duckett** 07 December 2021



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## Why Scenario Planning?



- No one knows what will happen. The future is inherently uncertain. However, we are able to look at both past events and the current situation with a greater degree of certainty.
- Scenario Planning is a methodology developed to consider a range of plausible outcomes, based on what we do know about the past and present.
- SP harnesses human creativity and imagination to make flexible plans that are robust enough and sufficiently flexible to deal with unpredictable developments.



### **The DESIRA Scenarios**



 DESIRA has adopted an 'exploratory' and 'participatory' scenario development approach

> "...exploratory scenarios often strive for awareness raising, the stimulation of creative thinking, or gaining insight into the way social, economic, and environmental drivers influence each other". (Kok et al. 2011)

- They are crafted to form plausible accounts of what the future might look like in consideration of known drivers of change having specific effects over time, with a strong qualitative element shaping the entire exercise.
- With a characteristic narrative element, exploratory, qualitative scenarios lend themselves well to stakeholder dissemination.

#### **Plausibility?**

Desira

• 10 year horizon to combine plausibility with strategic foresight

#### **Aligns to EU Digital Decade**

present Limits of Plausibility past The future can depart from expectations exponentially, the farther ahead we attempt to foresee.

Limits of Plausibility

Expected Future

Scenario 1

Scenario 2

Vision

2031

Scenario 3

Scenario 4



BUSINESS



#### **Anticipated results of DESIRA Scenarios**





#### Integration of DESIRA Scenarios with the Long Term Vision for Rural Areas





# Requirements of this Foresight Exercise Desira



- Support the development of a fifth component the vision for "Digital rural areas"
- Embellish the composite scenarios extending towards 2040
- Develop Foresight Recommendations at an EU level.

Four existing components are 1. Stronger rural areas; 2. Connected rural areas; 3. More resilient rural areas that foster well-being; 4. Prosperous rural areas. Components are overlapping and complimentary. <u>https://ec.europa.eu/info/strategy/priorities-2019-2024/new-push-european-democracy/long-term-vision-rural-areas\_en</u>



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# WD3.1 Scenario Planning Methodology

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i. Assemble panel of scenario planners

ii. Draft Scenario Question& determine timeframe



iv. Identify critical uncertainties











vi. Consider implications







i. Assemble scenario planners







ii. Draft Scenario Question& determine timeframe







#### iii. Review past events











#### iv. Identify Critical Uncertainties

1	?
2	?
3	?
•••	?

#### **STEEP**





# **The Morphological Box**



Assumptions	Plausible positive		BAU assumption	Plausible negative
External Drivers				
Driver 1		~		
2				
3				
Internal driver n				
Internal drivers				
Driver 1				
2				
3			9 9	
4				
Internal driver n				





History suggests that best and worst cases are less likely to occur than mixed scenarios with some winners and some losers. Assumptions explore how the DOC may plausibly affect the future. We will to develop two future narratives: one in which digitalization leads to a better but not best case scenario; and another narrative in which it leads to a worse but not worst case scenario.





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In plenary both groups should consider whether the policies and ideas from the other group would be effective within their scenario.

Windtunnelling is a technique designed to stress test different scenario parameters.



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# Thank you & follow us online!



